

**MAJOR CHANGE PROJECT 6.4 - DETERMINE FUTURE DELIVERY MODEL FOR WASTE MANAGEMENT SERVICES**

Cabinet considered a report on a future delivery model for waste management services.

Following a service review earlier this year, the Council had identified a number of areas that would make significant contributions to future service delivery efficiencies, as set out in the report. This included a new approach to service delivery involving the creation of a wholly-owned company to manage the Council's waste collection and disposal needs.

The report was in four sections:

- Section A - Existing Service Efficiency Review
- Section B - Future Delivery Models
- Section C - Review of Depot Infrastructure
- Section D - Interim Residual Waste Disposal Options (This section contained exempt information and would be dealt with under Part 2 of the agenda)

**RESOLVED**

That

***Existing Service Efficiency Review***

- (1) Cabinet notes the findings of the service review that has highlighted the most appropriate areas for consideration (para 3.4, Section A of the report).
- (2) Cabinet approves the recommended plan and areas for delivery of the required efficiencies within the existing service (para 3.4, Section A).
- (3) Once the above have been approved, the responsibility for further development and implementation be delegated to the Head of Environmental Protection and Enhancement in conjunction with the Section 151 Officer, Monitoring Officer and Portfolio Holder for Environment, and is subject to the corporate project quality assurance process governed by the Executive Monitoring Board to ensure that the project is reviewed prior to any future implementation.

***Future Delivery Model***

- (4) Cabinet notes the findings of the options appraisal that has concluded the most appropriate future delivery model to be that of a wholly owned company encompassing an in-house collection service. (Section B).
- (5) Cabinet approves, in principle, the formation of the company shell and the further work required to define the most appropriate legal form of company.
- (6) Cabinet agrees to the establishment of a Shadow Board of Directors for the company and the Cabinet portfolio holder for Environment work with the

## **EXTRACT FROM CABINET MINUTES - 24 JUNE 2013**

Leader of the Council and Chief Executive to define the appointments of the Non-Executive Directors to the Shadow Board.

- (7) The Chief Executive and Monitoring Officer be given delegated authority to take forward the actions required to implement the recommendations and set up the Company shell, reporting back to Cabinet in October 2013 for endorsement of the new company (Section B).
- (8) Subject to agreement of 2.1 to 2.4 of Section B of the report, and with cognisance of delegation in 2.4 of the report, the responsibility for further development and implementation be delegated to the Head of Environmental Protection and Enhancement in conjunction with the Section 151 Officer, Monitoring Officer, Portfolio Holder for Environment and subject to the corporate project quality assurance process governed by the Executive Monitoring Board to ensure that the project is reviewed, prior to any future implementation.

### ***Review of Depot Infrastructure***

- (9) Cabinet acknowledges the need for new facilities within the North of the Borough along with the need for improvements to be made to existing facilities at Pym's Lane (Southern Depot) to accommodate current and future service needs.
- (10) The responsibility for further development, funding and future implementation be delegated to the Head of Environmental Protection and Enhancement in conjunction with the Section 151 Officer, Monitoring Officer and Portfolio Holder for Environment and be subject to the corporate project quality assurance process governed by the Executive Monitoring Board to ensure that the project is reviewed, prior to any future implementation.